

**CONFIDENTIAL**

**Business Plan**

**for**

**Whites Point Quarry**

**Digby County, Nova Scotia**

**Prepared by Clayton Concrete**

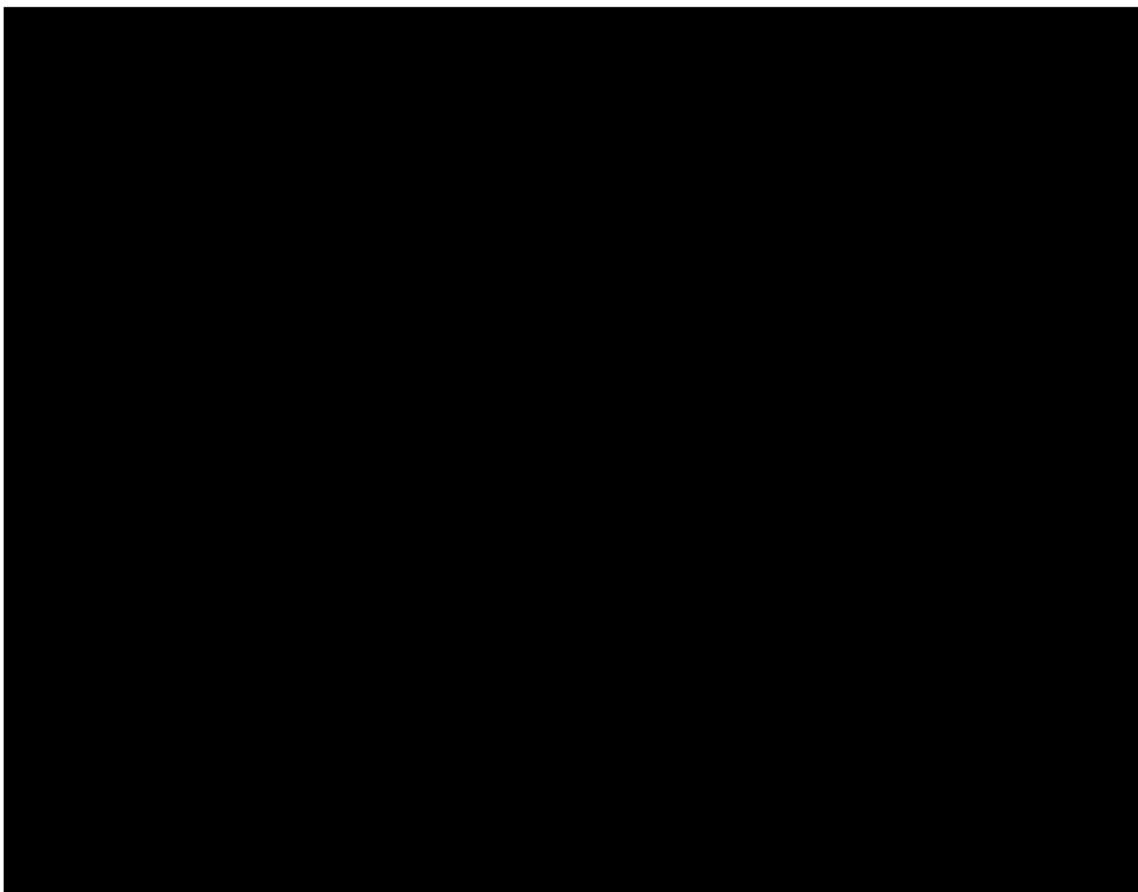
**Lakewood, NJ**

**April 2004**

**The Company**

The Clayton group of companies, with over fifty years of continuous operations and a staff of over 800, is the largest supplier of concrete in New Jersey and operates sand operations and block plants in New Jersey. The group is closely held and managed by Clayton family members.

**The Project**



**Project Components / Structures**

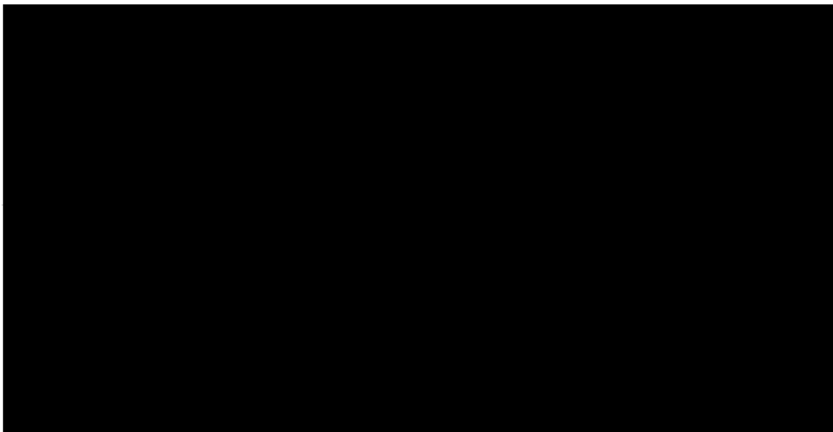
The main components of the project are the physical plant for aggregate processing and a marine terminal for ship load of the aggregate.

Land based permanent structures would include rock crushers, screens, closed circuit wash facilities, conveyors, load out tunnel, support structures (shop, office, fuel tanks) and environmental control structures.

Marine based facilities would include a conveyor system, ship loader, berthing dolphins and mooring buoys.

Quarry equipment would include heavy mobile gear such as loaders, trucks, bulldozers, excavators etc.

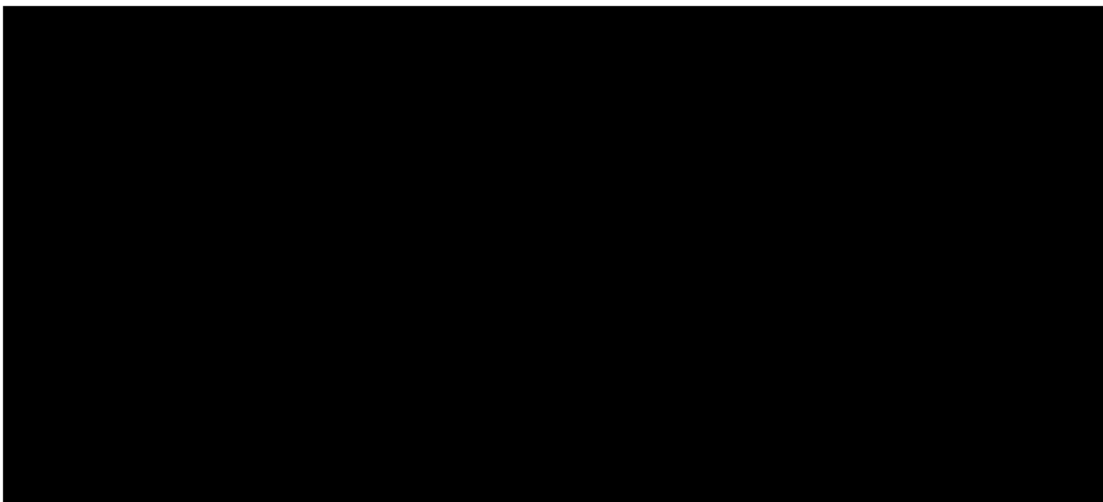
**Capital Cost**

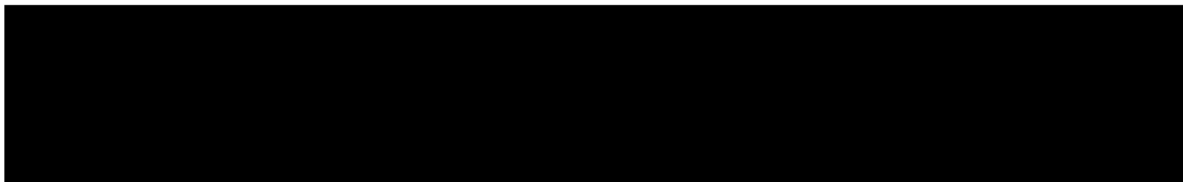


**Source of Funds**



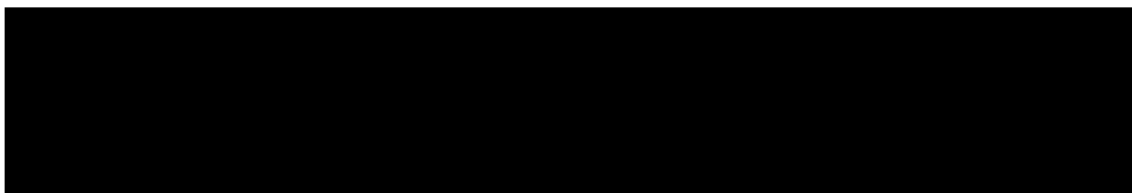
**Operations**



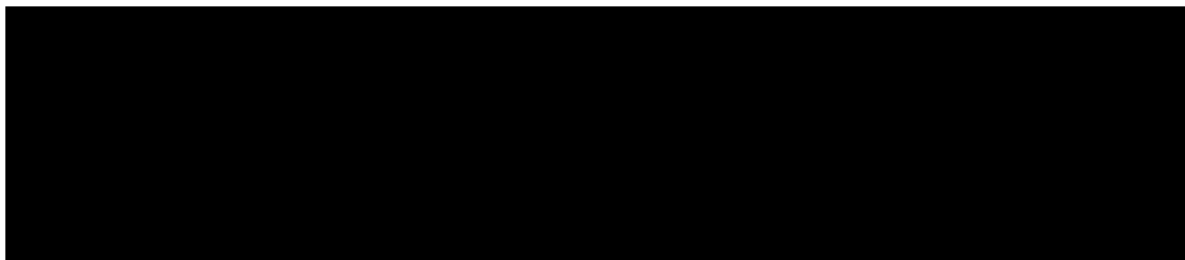


Operating Costs

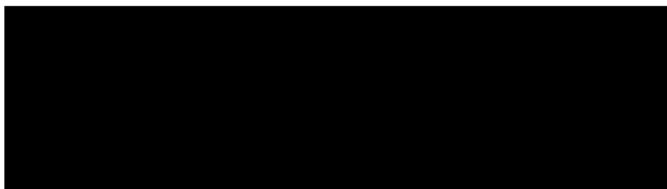
Management



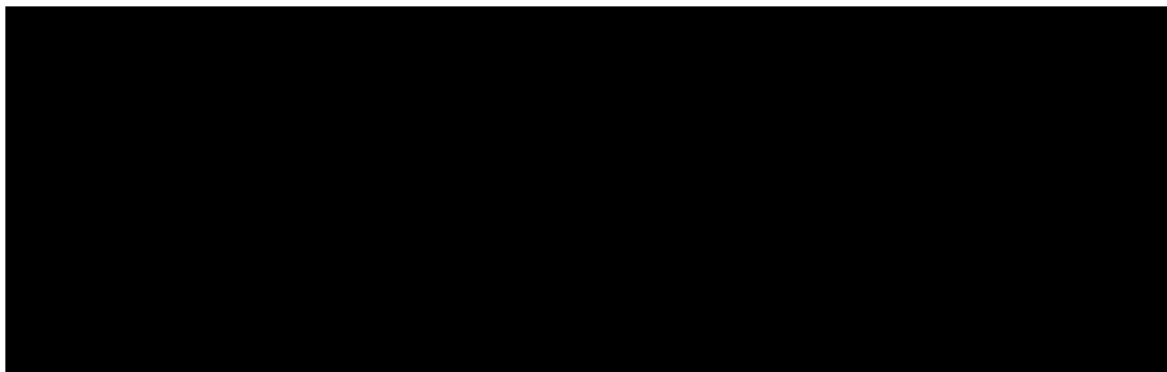
Staff



Drilling and Blasting



Depreciation



[REDACTED]

Taxes

[REDACTED]

Insurance

[REDACTED]

Shipping

[REDACTED]

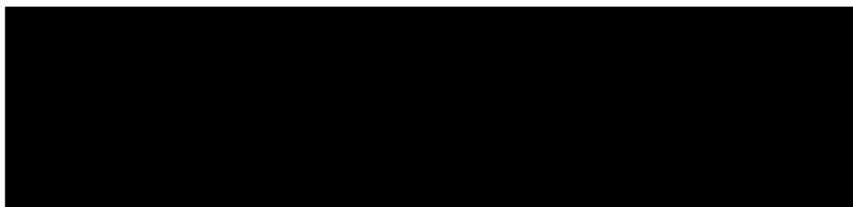
Power and Fuel

[REDACTED]

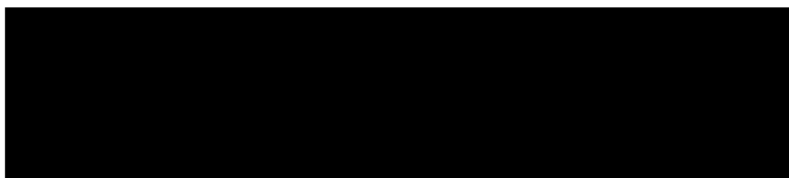
Aministration

[REDACTED]

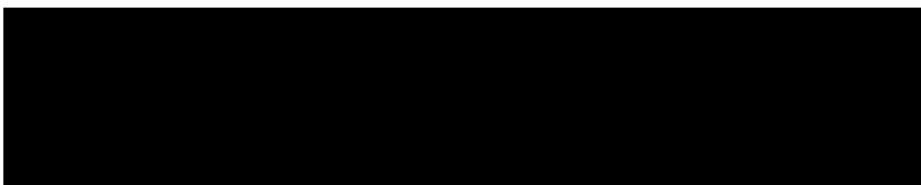
Repairs and Maintenance



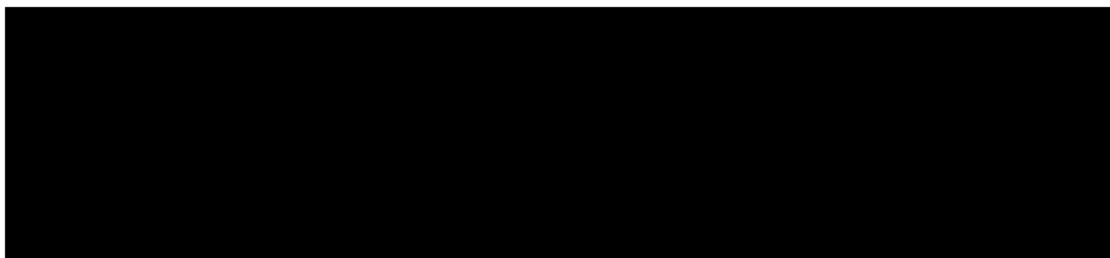
Royalty



Cost of Money



Revenues



Pro Forma  
Revenue and Expense Statement  
Whites Point Quarry

2006

Revenue

Sales

Expenses

Management

Staff

Drilling and Blasting

Taxes

Insurance

Shipping

Power and Fuel

Administration

Repairs & Maintenance

Royalty

Cost of Money

Env. Controls & Test

**Total Expenses**

Gross Profit Before  
Depreciation & Taxes

Depreciation

Gross Profit Before  
Taxes

