



RALPH CLAYTON & SONS
CLAYTON BLOCK CO., INC.
CLAYTON SAND CO.

POST OFFICE BOX 3015
LAKEWOOD, NJ 08701
LAKEWOOD 732-363-1995
FAX 732-367-9473
TOLL FREE 800-662-3044
WWW.CLAYTONCO.COM

October 24, 2003

Dear Minister Morash:

I would like to take this opportunity to thank you for the time and consideration you extended to our representatives when you met with them regarding the White's Cove Quarry Project. We have been very distressed by the negative publicity. It is indeed unfortunate that our quarry permit application has become such a political football.

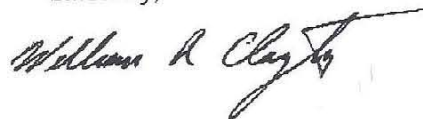
We at Clayton Concrete desire to establish a quarry in Nova Scotia. This development is a central part of our long term business plan. Currently, we are one of the largest producers of concrete, blocks, and sand in New Jersey. You may not be aware, but we already have a significant interest in Atlantic Canada; and this development would not only expand our holdings but it would increase our commitment to the Fundy area. We have an ownership position in a company, New York Sand, that imports close to a million tons per year of stone from Bayside Quarry in New Brunswick.

We fully intend to obtain our workforce from the local area. Further, wherever possible, all purchases of services, and equipment will be made in Nova Scotia. We have already demonstrated this by our initial investment in this development.

We look forward to working with you on our quarry permit application. We would also like to assure you that we fully intend to comply with your regulations, your process, and your laws. Our only expectation is that we will receive fair and equal consideration in return.

We would welcome an opportunity to meet with you in person, and I would like to renew the invitation that was extended to you on our behalf by John Wall. It is our belief that first hand observation of our operation and consultation with our employees would provide you with a positive perspective of our operation and our organization.

Sincerely,



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